

KONTROL ENERGY CORP.

**CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
FOR THE THREE MONTHS ENDED MARCH 31, 2020
(UNAUDITED)
(Prepared in Canadian dollars)**

KONTROL ENERGY CORP.
CONDENSED INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
(UNAUDITED)
AS AT
(in Canadian dollars)

	Notes	March 31 2020	December 31 2019
Assets			
Cash		\$795,373	\$644,313
Accounts receivable	4	2,654,765	3,260,052
Unbilled revenue		192,134	176,185
Finished inventory		176,144	176,751
Prepaid expenses		115,674	132,442
Current assets		3,934,090	4,389,743
Long-term accounts receivable	4	331,198	331,198
Property and equipment	5	474,058	505,618
Right-of-use assets	6	787,042	857,718
Goodwill	7	4,642,566	4,642,566
Intangible assets	7	6,890,873	6,995,418
Long-term investment	8	1	1
Non-current assets		13,125,738	13,332,519
Total assets		\$17,059,828	\$17,722,262
Liabilities			
Operating line	9	\$302,034	\$402,893
Accounts payable and accrued liabilities		2,373,975	2,935,722
Deferred revenue		36,149	179,049
Due to shareholders	10	86,500	36,500
Holdbacks payable	11	982,500	982,500
Current portion of debentures	12	5,711,000	5,491,000
Term loan	13	135,955	179,663
Current portion of lease liabilities	6	197,246	222,070
Current liabilities		9,825,359	10,429,397
Debentures	12	377,856	204,608
Convertible debentures	15	1,050,191	903,108
Debt financing	14	2,818,422	2,788,961
Lease liabilities	6	622,256	662,230
Deferred income taxes		1,069,749	1,069,749
Non-current liabilities		5,938,474	5,628,656
Total liabilities		15,763,833	16,058,053
Equity			
Common shares	16	7,590,116	7,357,838
Equity portion of convertible debentures	15	160,472	138,941
Contributed surplus		911,794	858,648
Warrant reserve		298,276	298,276
Deficit		(7,664,663)	(6,989,494)
Total equity		1,295,995	1,664,209
Total liabilities and equity		\$17,059,828	\$17,722,262

The accompanying notes are an integral part of these consolidated financial statements.

KONTROL ENERGY CORP.
CONDENSED INTERIM CONSOLIDATED STATEMENTS OF LOSS AND COMPREHENSIVE LOSS
(UNAUDITED)
(in Canadian dollars)

	Notes	Three months ended March 31 2020	Three months ended March 31 2019
Revenues		\$2,761,554	\$3,678,360
Cost of sales		1,062,113	1,818,100
Gross profit		1,699,441	1,860,260
Advertising and promotion		11,618	79,063
Business fees and licenses		93,373	83,155
Consulting		198,343	136,497
Employee salaries and benefits		1,048,159	1,086,942
Insurance		22,937	24,052
Maintenance and repairs		48,949	35,665
Office and general		23,927	24,061
Other (income) expenses		(128,971)	-
Professional fees		5,150	33,521
Rent and utilities		67,782	23,012
Supplies		24,117	22,310
Telecommunication		18,994	23,210
Travel		23,720	26,854
Amortization - intangibles	7	134,953	143,937
Depreciation - property & equip. and right-of-use	5 & 6	103,435	156,086
Share-based compensation		178,208	254,180
		1,874,694	2,152,545
Net loss from operations		(175,253)	(292,285)
Amortization - financing fees		237,016	159,401
Finance expense		262,900	229,510
		499,916	388,911
Net loss and comprehensive loss for the period		\$(675,169)	\$(681,196)
Basic and diluted loss per share		\$(0.02)	\$(0.02)
Weighted average number of common shares outstanding		29,673,738	28,835,277

The accompanying notes are an integral part of these consolidated financial statements.

KONTROL ENERGY CORP.
CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
(UNAUDITED)
AS AT
(In Canadian dollars)

	Number of Shares	Common Shares	Equity portion			Warrant Reserve	Deficit	Total Equity
			Convertible Debentures	Contributed Surplus				
As at December 31, 2018	28,089,570	\$ 6,465,051	-	\$ 503,200		210,000	\$ (4,299,635)	\$ 2,878,616
Shares to debenture holders (Note 12)	19,231	12,500	-	-	-	-	-	12,500
Shares to acquire Dimax Controls assets	600,000	420,000	-	-	-	-	-	420,000
Stock options grant (Note 17)	-	-	-	79,777	-	-	-	79,777
Share based compensation	290,672	174,403	-	-	-	-	-	174,403
Net loss	-	-	-	-	-	-	(681,196)	(681,196)
As at March 31, 2019	28,999,473	\$ 7,071,954	\$ -	\$ 582,977	\$ 210,000	\$ (4,980,831)	\$ 2,884,100	

	Number of Shares	Common Shares	Equity portion			Warrant Reserve	Deficit	Total Equity
			Convertible Debentures	Contributed Surplus				
As at December 31, 2019	29,443,523	\$ 7,357,838	\$ 138,941	\$ 858,648	298,276	\$ (6,989,494)	\$ 1,664,209	
Shares to debenture holders (Note 12)	11,000	6,536	-	-	-	-	-	6,536
Stock options grant (Note 17)	-	-	-	53,146	-	-	-	53,146
Share based compensation	215,624	125,062	-	-	-	-	-	125,062
Convertible debentures issue (Note 15)	-	-	21,531	-	-	-	-	21,531
Shares for debt	173,586	100,680	-	-	-	-	-	100,680
Net loss	-	-	-	-	-	-	(675,169)	(675,169)
As at March 31, 2020	29,843,733	\$ 7,590,116	\$ 160,472	\$ 911,794	\$ 298,276	\$ (7,664,663)	\$ 1,295,995	

The accompanying notes are an integral part of these consolidated financial statements.

KONTROL ENERGY CORP.
CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOW
(UNAUDITED)
(in Canadian dollars)

	Three months ended March 31	Three months ended March 31
	2020	2019
Operating activities		
Net loss	\$(675,169)	\$(681,196)
Non-cash items		
Amortization and depreciation	475,404	459,424
Share based compensation	178,208	254,180
Non-cash working capital items		
Accounts receivable	605,287	1,756,533
Unbilled revenue	(15,949)	(63,818)
Finished inventory	607	8,149
Prepaid expenses	16,768	8,827
Accounts payable and accrued liabilities	(461,067)	(1,365,980)
Deferred revenue	(142,900)	(22,236)
Cash flows (used in) from operating activities	(18,811)	353,883
Investing activities		
Additions to property and equipment	(1,199)	(2,405)
Additions to product development	(30,408)	(105,835)
Cash paid in respect of asset purchase		(75,000)
Cash flows used in investing activities	(31,607)	(183,240)
Financing activities		
Payment of operating line	(100,859)	(14,371)
Proceeds (Payment) of due to shareholder	50,000	(2,500)
Payment of term loan	(43,708)	(40,882)
Proceeds from debenture, net	192,229	37,500
Payment of lease principal <i>(Lease interest payment of \$16,272 incl. in operating activities)</i>	(64,798)	(103,164)
Proceeds from convertible debentures, net	147,083	-
Proceeds from equity portion of convertible debentures, net	21,531	-
Proceeds from share issuance, net	-	12,500
Cash flows from (used in) financing activities	201,478	(110,917)
Net increase in cash	151,060	59,726
Cash at beginning of period	644,313	1,022,061
Cash at end of period	\$795,373	\$1,081,787

The accompanying notes are an integral part of these consolidated financial statements.

KONTROL ENERGY CORP.
NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS
FOR THE THREE MONTHS ENDED MARCH 31, 2020 AND 2019

1. NATURE OF OPERATIONS

Kontrol Energy Corp. (“Kontrol” or the “Company”) is incorporated under the laws of the Province of British Columbia and its common shares are listed in the Canadian Securities Exchange (“CSE”). The Company is a provider of energy efficiency solutions to commercial energy consumers. Through a disciplined mergers and acquisition strategy, combined with a growing technology platform, Kontrol’s market-based energy solutions are designed to reduce its customers overall cost of energy while providing a corresponding reduction in Green House Gas (GHG) emissions. Management of the Company considers there to be one operating segment being the provision of energy compliance and consulting services. All of the Company’s operations are in Canada. The address of the Company’s head office is 180 Jardin Drive, Unit 9, Vaughan, ON, L4K 1X8.

2. BASIS OF PREPARATION

Statement of Compliance

The Company’s condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standard (“IAS”) 34 “Interim Financial Reporting”.

These condensed interim consolidated financial statements should be read in conjunction with the Company’s annual audited consolidated financial statements for the year ended December 31, 2019. The accounting policies and methods of computation followed in the preparation of these condensed interim consolidated financial statements are consistent with those used in the preparation of the most recent annual audited consolidated financial statements.

The condensed interim consolidated financial statements are presented in Canadian dollars which is the currency of the primary economic environment in which the Company operates in.

The condensed interim consolidated financial statements have been prepared on a historical cost basis, except where financial instruments have been designated as fair value through profit and loss.

Basis of Presentation

The condensed interim consolidated financial statements are presented in Canadian dollars which is the currency of the primary economic environment in which the Company operates in.

These condensed interim consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. Details of the Company’s subsidiaries are as follows:

On June 30, 2016 the Company acquired 100% of Kontrol Technologies Inc., a company incorporated in Ontario. This entity and its parent company’s activities are designed for commercial building applications and include deep energy retrofits, distributed power generation, conservation solutions, and energy audits.

On February 10, 2017 the Company acquired 100% of ORTECH Consulting Inc. (“ORTECH”), a company incorporated in Ontario. ORTECH is an engineering consulting firm specializing in Green House Gas reporting, air quality testing, emission testing and renewable energy/power consulting.

On August 4, 2017 the Company acquired 100% of Efficiency Engineering Inc. (“EE Inc.”), a company incorporated in Ontario. EE Inc. provides engineering services to industrial, municipal and commercial building owners across Canada.

On April 30, 2018, the Company acquired assets from MCW Dimax Ltd. The purchased assets are used to manage HVAC systems in real time through ongoing monitoring and analysis. The acquisition of MCW Dimax Ltd was determined to be an acquisition of a business under IFRS 3 Business combinations.

KONTROL ENERGY CORP.
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On September 20, 2018, the Company acquired 100% of CEM Specialties Inc. ("CEMSI"), a company incorporated in Ontario. CEMSI provides the Canadian and US market with value added solutions for continuous emissions and process monitoring applications.

All of the Company's subsidiaries share similar business products and services, customers, and markets in which they operate.

Basis of Consolidation

The condensed interim consolidated financial statements incorporate the financial statements of the Company and its subsidiaries after intercompany balances and transactions have been eliminated. Subsidiaries are consolidated from the date that control is obtained and deconsolidated on the date control ceases. The acquisition method is used to account for the acquisition of a subsidiary from an unrelated party at the date that control is obtained, with the difference between the consideration transferred and the fair value of the subsidiary's net identifiable assets acquired recorded as goodwill. Business acquisition related costs are recognized in profit and loss as incurred.

3. SIGNIFICANT ACCOUNTING POLICIES

In addition to the accounting policies followed in the preparation of the most recent annual audited consolidated financial statements, Government Grants and Assistance was applicable in the preparation of these condensed interim consolidated financial statements.

Government Grants and Assistance

The benefits of tax incentives for scientific research and experimental development expenditures, funding for industrial research assistance program, and subsidy assistance through the Canada emergency wage subsidy are recognized in the year the qualifying claim is made providing there is reasonable assurance of recoverability. The grants and assistance are recorded based on management's estimates of amounts expected to be recovered and are subject to audit by taxation authorities.

Government grants and assistance are recognized where there is a reasonable assurance that the grants and assistance will be received, and conditions will be complied with. Government grants and assistance are recognized in other income over the periods in which the Company recognizes expenses which the grants and assistance are intended to compensate.

Significant accounting judgments and estimates

The preparation of these condensed interim consolidated financial statements requires management to make judgments and estimates and form assumptions that affect the reported amounts of assets and liabilities at the date of the condensed interim consolidated financial statements and reported amounts of revenues and expenses during the reporting period. Such estimates primarily relate to unsettled transactions and events as at the date of the condensed interim consolidated financial statements. On an ongoing basis, management evaluates its judgments and estimates in relation to assets, liabilities, revenues, and expenses. Management uses various factors it believes to be reasonable under the given circumstances as the basis for its judgments and estimates. Actual outcomes differ from these estimates under different assumptions and conditions.

COVID-19

The global pandemic outbreak of COVID-19 has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, store closures,

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self-imposed quarantine periods and social distancing, may cause material disruption to businesses globally resulting in an economic slowdown. COVID-19 has cast uncertainty on the assumptions used by management in making its judgements and estimates. The full extent of the impact that COVID-19, including government and/or regulatory responses to the outbreak, will have on the Corporation is highly uncertain and difficult to predict at this time. Accordingly, there is a higher level of uncertainty with respect to management's judgements and estimates.

Application of new and revised International Financial Reporting Standards

IFRS 3 Business combinations

Amendments to IFRS 3, issued in October 2018, provide clarification on the definition of a business. The amendments permit a simplified assessment to determine whether a transaction should be accounted for as a business combination or as an asset acquisition. The amendments are effective January 1, 2020 and adopted by the Company and there was no impact on the condensed interim financial statements.

IAS 1 Presentation of financial statements

Amendments to IAS 1, issued in October 2018, provide clarification on the definition of material and how it should be applied. The amendments also align the definition of material across International Financial Reporting Standards and other publications. The amendments are effective January 1, 2020 and adopted by the Company and there was no material impact on the condensed interim financial statements.

IAS 8 Accounting policies, changes in accounting estimates and errors

Amendments to IAS 8, issued in October 2018, provide clarification on the definition of material and how it should be applied. The amendments also align the definition of material across International Financial Reporting Standards and other publications. The amendments are effective January 1, 2020 and adopted by the Company and there was no material impact on the condensed interim financial statements.

4. ACCOUNTS RECEIVABLE

All amounts included in accounts receivable are collectible within a short-term period and the net carrying value reasonably approximates the fair value of the receivables.

Allowance for expected credit losses as at March 31, 2020 is \$72,130 (December 31, 2019 - \$80,822).

Long-term accounts receivable represents a contract completed during the prior year for which the customer was granted extended payment terms.

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5. PROPERTY AND EQUIPMENT

	Office Equipment	Lab & Other Equipment	Computer Equipment	Vehicles	Computer Software	Leasehold Improvements	Total
Cost							
Balance at January 1, 2020	467,983	1,217,969	950,907	312,726	434,283	175,402	3,559,270
Acquisitions	-	-	-	-	-	-	-
Additions	-	-	1,199	-	-	-	1,199
Disposals	-	-	-	-	-	-	-
Balance at March 31, 2020	467,983	1,217,969	952,106	312,726	434,283	175,402	3,560,469
Accumulated depreciation							
Balance at January 1, 2020	418,132	1,000,598	799,079	278,453	420,760	136,630	3,053,652
Acquisitions	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	-	-
Depreciation	2,498	11,948	10,366	3,363	2,653	1,931	32,759
Balance at March 31, 2020	420,630	1,012,546	809,445	281,816	423,413	138,561	3,086,411
Carrying value							
At March 31, 2020	\$47,353	\$205,423	\$142,661	\$30,910	\$10,870	\$36,841	\$474,058
At December 31, 2019	\$49,851	\$217,371	\$151,828	\$34,273	\$13,523	\$38,772	\$505,618

6. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

Right-of-Use Assets

Cost	Property	Vehicles	Total
Balance at January 1, 2020	1,107,383	43,804	1,151,186
Additions	-	-	-
Disposals	-	-	-
Balance at March 31, 2020	1,107,383	43,804	1,151,186
Accumulated depreciation			
Balance at January 1, 2020	289,425	4,044	293,468
Disposals	-	-	-
Depreciation	68,486	2,190	70,676
Balance at March 31, 2020	357,911	6,234	364,144
Carrying value			
At March 31, 2020	\$749,472	\$37,570	\$787,042
At December 31, 2019	\$817,958	\$39,760	\$857,718

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Lease Liabilities

Opening balance at January 1, 2020	884,300
Additions	-
Disposals	0
Principal repayment	(64,798)
Closing balance at March 31, 2020	<u>\$819,502</u>

Current	\$197,246
Long-term	\$622,256

Lease payments for the period ended March 31, 2020

Principal payments	64,798
Interest expense	16,272
Lease payments	<u>\$81,070</u>

Contractual lease payments by fiscal year

2020	\$270,985
2021	\$240,946
2022	\$239,777
2023	\$179,667
2024	\$39,061

7. GOODWILL AND INTANGIBLE ASSETS

	Goodwill	Product Development	Brand Names	Customer Relationships	Intellectual Property	Patents	Total Intangible Assets
Cost							
Balance at January 1, 2020	4,642,566	678,811	483,000	5,509,275	1,410,000	160,000	8,241,086
Acquisitions	-	-	-	-	-	-	-
Additions	-	30,408	-	-	-	-	30,408
Balance at March 31, 2020	<u>4,642,566</u>	<u>709,219</u>	<u>483,000</u>	<u>5,509,275</u>	<u>1,410,000</u>	<u>160,000</u>	<u>8,271,494</u>
Accumulated amortization							
Balance at January 1, 2020	-	-	96,333	806,946	189,945	152,443	1,245,668
Amortization	-	-	12,075	91,821	23,500	7,557	134,953
Balance at March 31, 2020	<u>-</u>	<u>-</u>	<u>108,408</u>	<u>898,767</u>	<u>213,445</u>	<u>160,000</u>	<u>1,380,621</u>
Carrying value							
At March 31, 2020	\$4,642,566	\$709,219	\$374,592	\$4,610,508	\$1,196,555	-	\$6,890,873
At December 31, 2019	\$4,642,566	\$678,811	\$386,667	\$4,702,329	\$1,220,055	\$7,557	\$6,995,418

Product development costs relate to the development of the Company's next generation Energy Management System (SmartSuite). The new SmartSuite will include a robust Internet of Things (IOT) upgrade to allow device to device communication, device to Cloud communication and device to smart phone communication.

KONTROL ENERGY CORP.
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8. LONG-TERM INVESTMENT

On October 5, 2015, a consulting agreement with Ghana Energy One (“project”) was assigned to Kontrol Energy Group Inc., which entitles the Company to have a 4% interest in the project’s future revenue. The project is approximately 157 Megawatts in total size and is to be in the Ashanti region of Ghana. The project is in the final stages of development and is anticipated to begin construction in 2020. The project will have a long-term Power Purchase Agreement (PPA) with the Government of Ghana for a period of 20 years. The balance \$1 (2018: \$1) is a nominal value to represent the investment. No equity or initial investment has been made other than consulting time provided by the Company’s CEO.

9. OPERATING LINE

	March 31, 2020	December 31, 2019
Operating Line	\$302,034	\$402,893

Operating line facilities are with two financial institutions.

Facility I: Capacity of \$400,000. Bank Prime rate plus 1.50% per annum. Drawdowns as required; repayment on demand. General security agreement issued on all assets of Efficiency Engineering Inc.

Facility II: Capacity of \$500,000. Bank Prime rate plus 1.75% per annum. Drawdowns as required; repayment on demand. General security agreement issued on all assets of ORTECH Consulting Inc. The Company has provided a guarantee over ORTECH Consulting Inc.’s borrowing under this facility. Also see financial covenants noted in the Term Loan issued by the same financial institution (Note 13).

10. DUE TO SHAREHOLDERS

Due to shareholders is unsecured, non-interest bearing and due on demand.

11. HOLDBACKS PAYABLE

	March 31, 2020	December 31, 2019
Holdback relating to EE acquisition	400,000	4000,000
Holdback relating to CEMSI acquisition	582,500	582,500
	\$982,500	\$982,500

Holdbacks payable are to secure any indemnifications of Vendors in connection with acquisitions. The holdback relating to the CEMSI acquisition was due December 20, 2019, however, the amount has not been repaid as at March 31, 2020. The holdback due dates relating the to EE acquisition were extended and parties are establishing a revised date.

12. DEBENTURES

	March 31, 2020	December 31, 2019
Debentures, at face value	6,632,750	6,412,750
Deferred financing cost and unamortized discount	(543,894)	(717,142)

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	6,088,856	5,695,608
Less: Current portion	5,711,000	5,491,000
	\$377,856	\$204,608

Debenture offering – 2016

The Debentures bear interest at a rate of 8% per annum, payable quarterly in arrears and will mature on October 31, 2019. The Debentures are non-convertible and non-redeemable. The Debenture Offering is up to \$5,300,000 of units at a price of \$1,000 per unit, each unit to be comprised of one 8% unsecured non-convertible debenture and 100 common shares of the Company (“Debenture units”). The 2016 Debenture Offering was fully subscribed and closed during the first quarter of 2018. However, the offering was expanded in 2019 to allow for additional proceeds having the same maturity date as the extended debentures noted below.

During the 2019 fiscal year, a material amount of the 2016 debenture offering originally due October 31, 2019 was extended to October 31, 2020 as reflected in the table above. A new offering memorandum was issued, and subscriptions were processed for a one-year extension. Subscribers of the extension received 50 common shares of the Company per \$1,000 extended.

Securities offering – 2018

Proceeds of \$1,229,000 were raised and the offering was closed in the first quarter of 2019. Each unit is at a price of \$1,000 consisting of a \$750 Debenture, \$250 of common shares, and 150 common share purchase warrants (“Units”). The Debentures bear interest at a rate of 7% per annum, payable monthly and will mature on April 25, 2021. The Debentures are non-convertible and non-redeemable.

Commissions paid to registered securities dealers to effect sales of the offerings and professional fees relating to preparation of the offerings is recorded as a reduction of the Debenture amount and amortized over the term of the Debenture. The common shares included in the 2016 offering are fair valued at the time of each Debenture closing and recorded as a reduction of the Debenture amount and amortized over the term of the Debenture.

13. TERM LOAN

	March 31, 2020	December 31, 2019
Term loan	135,955	179,663
Less: Current portion	(135,955)	(179,663)
	\$-	\$-

A term loan of \$500,000 was taken out in the fourth quarter of 2017. Interest is payable at Bank Prime rate plus 2.40%. The repayment term of the loan is 36 months, regardless of potential adjustments made to the interest rate. The blended principal and interest repayment plus mandatory repayment is linked to ORTECH Consulting Inc.’s cash flow. In addition, a general security agreement was issued on all assets of ORTECH Consulting Inc. The Company has provided a guarantee over ORTECH Consulting Inc.’s borrowing under this facility.

14. DEBT FINANCING

	March 31, 2020	December 31, 2019
Debt financing	3,000,000	3,000,000
Deferred financing cost	(181,578)	(211,039)
	\$2,818,422	\$2,788,961

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Term is 36 months with principal repayments commencing at month 19. Maturity date is October 30, 2022. Interest is payable at the 3-Month BA Equivalent Rate plus 8.0% and facility management fees. The debt is secured by general security agreements and guarantees. Fees recorded as a reduction of the debt and will be amortized over the term of the financing. CEMSI financial covenants under this debt financing include the following: (i) a ratio of EBITDA to servicing cost of not less than 1.8:1 to be calculated on a rolling four quarters basis for the fiscal quarter then ended and the immediately preceding three fiscal quarters. After 9 months, this ratio will increase to 1.9:1. After 18 months, this will increase to 2.1:1; and a ratio of funded debt to EBITDA of not greater than 4.5:1, calculated on a rolling four quarters basis for the fiscal quarter then ended and the immediately preceding three fiscal quarters for EBITDA and the fiscal quarter for funded debt.

CEMSI shall maintain a minimum cash balance of \$300,000.

ORTECH Consulting Inc.'s financial covenants include the following: (i) Debt service coverage ratio on a rolling four quarters basis for the fiscal quarter then ended and the immediately preceding three fiscal quarters of not less than 1.25:1; and (ii) a ratio of funded debt to EBITDA, calculated on a rolling four quarter basis for the fiscal quarter then ended and the immediately preceding three fiscal quarters of not greater than 3:1.

15. CONVERTIBLE DEBENTURES

	Liability Portion	Equity Portion	Total
December 31, 2019	\$903,108	\$138,941	\$1,042,049
Issuance of convertible debentures	133,824	21,531	155,355
Accretion	13,259	-	13,259
December 31, 2019	<u>\$1,050,191</u>	<u>\$160,472</u>	<u>\$1,210,663</u>

During the third quarter of 2019, the Company completed a private placement offering unsecured Convertible Debentures of the Company, at a price of \$1,000 per \$1,000 principal amount Convertible Debenture. The Convertible Debentures are convertible into common shares of the Company at a conversion price of \$0.80 per share. Gross proceeds of \$1,114,000 and \$175,000 were received in 2019 and the first quarter of 2020 respectively.

The Convertible Debentures shall bear interest at a rate of 8.0% per annum from and including their date of issue until the earlier of their date of conversion and the maturity date, payable semi-annually in arrears in cash on December 31 and June 30 of each year. The first interest payment was on December 31, 2019 for the period from the Closing Date to December 31, 2019.

The Convertible Debentures may be converted in full or in part, at the holders' option into Common Shares, at any time prior to the maturity date. Holders converting their Convertible Debentures will receive a cash payment equal to accrued and unpaid interest thereon for the period from and including the date of the latest interest payment date to, and including, the date of conversion.

At any time after the date that is eighteen months following the Closing Date, the Company may force the conversion of the principal amount of the then outstanding Convertible Debentures at the Conversion Price on not less than 30 days' notice if the volume weighted average trading price of the Common Shares on the CSE for any 20 consecutive trading day period is greater than \$1.25.

The Convertible Debentures will mature on August 31, 2024.

The Company paid a cash commission to finders and brokers equal to 7.0% of the gross proceeds from the sale of the Convertible Debentures attributable to such finders or brokers. In addition, the Company agreed to grant

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to finders and brokers common share purchase warrants equal to the quotient obtained by dividing 6.0% of the gross proceeds attributable to such finders or brokers by \$0.80. Each Compensation Warrant shall be exercisable to purchase one Common Share of the Company at a price of \$0.80 for a period of 24 months from the Closing Date.

The Convertible Debentures are unsecured obligations of the Company and shall rank pari passu in right of payment of principal and interest with all other Convertible Debentures issued under the private placement and all previously existing and future unsecured indebtedness of the Company.

The liability portion of the Convertible Debentures was assigned a value based on the present value of the contractually determined stream of future cash flows discounted at 12%. The rate is estimated to be equivalent market interest rate that would apply to a similar liability which does not contain an equity conversion option. The difference between the principal amount of the Convertible Debentures and the discounted cash flows represents the fair value of the conversion feature and was recognized in Equity. The transaction costs directly attributable to the offering were allocated to the liability and equity portions of the Convertible Debentures.

Accretion of the liability portion and interest payable on the Convertible Debentures are included in finance expense in the Consolidated Statements of Loss and Comprehensive Loss.

16. COMMON STOCK

The Company is authorized to issue an unlimited number of common shares.

During the three months ended March 31, 2020, 11,000 shares were issued to Debenture Unit holders. These common shares were valued at \$6,536 (see Note 12).

During the three months ended March 31, 2020, 215,624 performance shares were issued to employees and management.

During the three months ended March 31, 2020, 173,586 shares issued in connection with debt settlement agreements.

17. STOCK OPTIONS

The Company has established a stock option plan for directors, employees, and consultants. Under the Company's stock option plan, the exercise price of each option is determined by the Board, subject to the Discounted Market Price policies of the CSE. The aggregate number of common shares issuable pursuant to options granted under the plan is 10% of the Company's issued common shares. The board of directors has the exclusive power over the granting of options and their vesting and cancellation provisions.

The following is a summary of the changes in the Company's stock option plan for the three months ended March 31, 2020 and 2019:

Options Outstanding	March 31, 2020		March 31, 2019	
	Number	Weighted average exercise price	Number	Weighted average exercise price
Opening	2,873,040	\$0.74	2,631,165	\$0.75
Granted	117,500	\$0.68	150,000	\$0.79
Exercised	-	-	-	-
Expired	-	-	-	-
Forfeited	-	-	-	-
Closing	2,990,540	\$0.74	2,781,165	\$0.75

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The fair value of stock options is determined using the Black-Scholes Model. Volatility is calculated by using the historical volatility of other companies that the Company considers comparable that have trading and volatility history prior to the Company becoming public. The expected life in years represents the time that the options granted are expected to be outstanding. The risk-free rate is based on zero coupon Canada government bonds with a remaining term equal to the expected life of the options. The following outlines the range of assumptions used for the options issued during the three-month ended March 31, 2020 and 2019:

Black-Scholes assumptions	March 31, 2020	March 31, 2019
Exercise price	\$0.60 - \$0.70	\$0.60 - \$0.80
Risk-free interest rate	1.5%	1.0%
Expected life	5 years	2 years – 3 years
Expected volatility	46%	46%
Expected dividend yield	0%	0%
Weighted average grant date fair value per option	\$0.18	\$0.24

18. WARRANTS

As at March 31, 2020, the outstanding warrants may be exercised for 2,670,510 common shares (December 31, 2019 – 2,650,785).

During the three months ended March 31, 2020, the Company issued 19,725 warrants relating to the Securities offering (see Note 12).

Warrants issued are recorded at their fair value which is determined using the Black-Scholes Model. Key inputs to the model include exercise price, grant-date fair value of the Company's shares, the risk-free rate of return and volatility (46%). The inputs are adjusted on each issuance based on the prevailing rates and prices on the grant date.

19. RELATED PARTY TRANSACTIONS

Related Party Balances

	March 31, 2020	December 31, 2019
Due to shareholders (see Note 10)	\$86,500	\$36,500

Key Management Compensation

The Company's key management personnel have the authority and responsibility for planning, directing and controlling the activities of the Company and consists of the Company's executive management team and management directors. The following is a summary of the related party transactions, including key management compensation for the three months ended March 31, 2020 and 2019.

	March 31, 2020	March 31, 2019
Salaries, benefits and consulting	129,700	129,700
Share-based compensation	72,492	161,867
	\$202,192	\$291,567

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20. FINANCIAL INSTRUMENTS

The Company's financial instruments are exposed to certain financial risks, including credit risk, liquidity risk, and market risk.

(a) Credit risk

Credit risk is the risk of an unexpected loss if a customer or third party to a financial instrument fails to meet its contractual obligations. The Company's credit risk is primarily attributable to the liquidity of its cash and accounts receivable. The Company limits exposure to credit risk by maintaining its cash with large Canadian financial institutions. To mitigate credit risk with respect to accounts receivable the Company subjects all major customer accounts to its credit evaluation process. The Company's maximum exposure to credit risk as at March 31, 2020 is the carrying value of cash held with financial institutions and accounts receivable.

(b) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company ensures there is sufficient capital to meet short-term business requirements after taking into account cash flow from operations, the Company's holdings of cash, and the available credit facilities. The Company manages liquidity risk through the management of its capital structure. Accounts payable and accrued liabilities are due within the current operating period.

(c) Interest rate risk

As at March 31, 2020, the Company's Operating Line and Term Loan are subject to varying rates with the financial institution's prime rate and are subject to cash flow risks. The Company monitors its exposure to interest rates and has not entered into any derivative contracts to mitigate this risk. Based on the outstanding credit facilities, a 1% increase in interest rates for the Company would increase year to date 2020 net loss before tax by approximately \$8,800 (March 31, 2019 - \$2,500).

(d) Fair Value

IFRS 7 establishes a fair value hierarchy that prioritizes the input to valuation techniques used to measure fair value as follows:

Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities:

Level 2 – inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e., derived from prices); and

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The Company has no financial instruments recorded at level 3 fair value at March 31, 2020 and December 31, 2019.

As at March 31, 2020 and December 31, 2019, both the carrying and fair value amounts of all the Company's financial instruments are approximately equivalent.

(e) Foreign currency risk

Foreign currency risk arises because of fluctuations in exchange rates. CEMSI conducts a portion of its business activities in U.S. dollars. Management of foreign exchange currency exposure is governed by the Company's foreign exchange policy as approved by its Board. The objective of the policy is to minimize the earnings impact of foreign currency gains and losses associated with foreign exchange rate fluctuations.

The financial assets and liabilities that are denominated in foreign currencies will be affected by changes in the

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exchange rate between the Canadian dollar and the U.S. dollar. This primarily includes cash, accounts receivable, and accounts payables and accrued liabilities which are denominated in foreign currencies.

21. MANAGEMENT OF CAPITAL RISK

The Company considers items included in shareholders' equity as capital. The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern and to maintain a flexible capital structure which optimizes the costs of capital at an acceptable risk.

The Company manages the capital structure and makes adjustment to it considering changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Company may attempt to issue new shares, issue new debt, acquire or dispose of assets or adjust the amount of cash and cash equivalents.

To facilitate the management of its capital requirements, the Company prepares expenditure budgets that are updated as necessary depending on various factors, including successful capital deployment and general industry conditions.

To maximize the ongoing development efforts, the Company does not pay out dividends. The Company's investment policy is to invest its short-term excess cash in highly liquid short-term interest-bearing investments with maturities of 90 days or less from the original date of acquisition selected with regard to the expected timing of expenditures from continuing operations. The Company's approach to managing capital remains unchanged from the year ended December 31, 2019.

22. SUBSEQUENT EVENTS

On May 16, 2020, the Company entered into a binding agreement to acquire a building energy and equipment monitoring entity which operates a recurring revenue platform ("TargetCo"). The agreement provides that Kontrol will acquire 100% of the issued and outstanding shares of TargetCo for consideration of \$2.7 Million. The acquisition completion is conditional on several conditions including completion of the share purchase agreement, final due diligence, completion of financing and CSE approval.