

## FORM 7

### **MONTHLY PROGRESS REPORT**

Name of Listed Issuer: **PUDO Inc. ("PUDO" or the "Issuer")**

Trading Symbol: **PDO**

Number of Outstanding Listed Securities: **27,117,584**

Date: **December 3, 2021**

1. Provide a general overview and discussion of the development of the Issuer's business and operations over the previous month. Where the Issuer was inactive disclose this fact.

PUDO is North America's first pick-up and drop-off service that is carrier-neutral ("Network"). Its large Network of convenient locations ("PUDOpoint Counters") ensures reliable and secure delivery where you want it, when you want it. The Issuer is working closely with previously acquired customers to optimize procedures and expand the Network to provide them services where and as they need it. Management of the Issuer continues to work on additional integrations with customers to grow parcel volumes while pursuing new customers and strategic partners.

During the COVID-19 pandemic, the Issuer's employees continued to work from home to manage the PUDO Network in support of its partners. To date, PUDO has been able to continue operations throughout the COVID-19 crisis. As a result of COVID-19 the Issuer did continue to experience a decrease in parcel volume for some services as compared to prior periods, but it has been offset by additional services being utilized by our partners (i.e., customer drop off of parcel at PUDOpoint Counters for consolidated courier pickups). The PUDO Network continues to show its value as most of the PUDOpoints, that form the PUDO Network, remain open during COVID-19 shut-downs of local services and/or operations implemented by local governments.

Working with existing partners and potential new partners the Issuer continues to actively recruit and add new PUDOpoint Counters to support the various requirements and PUDO services requested by the Issuer's partners.

During the month, the Issuer continued to partner with a large Canadian e-commerce retailer by providing PUDOpoint Counters as an alternative direct shipping address for their customers. During the month, the Issuer continued to support large U.S. e-commerce retailers by providing PUDOpoint Counters for an alternative direct shipping address for their customers. The e-commerce retailers requested that the Issuer continue to expand the PUDO programs into additional PUDOpoint Counters across the PUDO Network. These locations are displayed

as alternative delivery locations during the e-commerce retailers' customer checkout process. Approximately 800 PUDOpoints Counters are being displayed as alternative delivery locations during the retailers' customer checkout process and the Issuer continues to actively expand this Network.

During the month the Issuer continued to work with online US vaping retailers to integrate PUDO's API into their check out process to enable their customers to select PUDOpoint locations as alternative delivery locations for their vaping products.

Working with a current partner, the Issuer expanded their returns program during the month to include a large ecommerce retailer that requires a cost effective and efficient returns program that consolidates their returns packages for distribution and export back to the UK.

2. Provide a general overview and discussion of the activities of management.

Management of the Issuer continued to work with the Issuer's existing partners to manage the evolving PUDO Network and services, while continually pursuing new strategic opportunities that would enhance and expand the PUDO Network and service offerings to create shareholder value.

During the month management continued to strategically invest in software development to enhance and add new functionality and services to the Issuer's software technology while managing the API integrations of PUDO's various service offerings, including the PUDOpoint Counters network, with current and new partners and for PUDO Members.

This investment in software development includes the ability for PUDO to create and issue its own PUDO Shipping Label for customers to print, adhere to their returns package, and drop off at a location that is part of the PUDOpoint Counters network. This process enables a cost-efficient returns program for PUDO's various partners. After the completion of the launch in Canada the returns program will be expanded to the US as the PUDO Network continues to expand in the US.

3. Describe and provide details of any new products or services developed or offered. For resource companies, provide details of new drilling, exploration or production programs and acquisitions of any new properties and attach any mineral or oil and gas or other reports required under Ontario securities law.

Not applicable.

4. Describe and provide details of any products or services that were discontinued. For resource companies, provide details of any drilling, exploration or production programs that have been amended or abandoned.

Not applicable.

5. Describe any new business relationships entered into between the Issuer, the Issuer's affiliates or third parties including contracts to supply products or services, joint venture agreements and licensing agreements etc. State whether the

relationship is with a Related Person of the Issuer and provide details of the relationship.

6. Describe the expiry or termination of any contracts or agreements between the Issuer, the Issuer's affiliates or third parties or cancellation of any financing arrangements that have been previously announced.

Not applicable.

7. Describe any acquisitions by the Issuer or dispositions of the Issuer's assets that occurred during the preceding month. Provide details of the nature of the assets acquired or disposed of and provide details of the consideration paid or payable together with a schedule of payments if applicable, and of any valuation. State how the consideration was determined and whether the acquisition was from or the disposition was to a Related Person of the Issuer and provide details of the relationship.

Not applicable.

8. Describe the acquisition of new customers or loss of customers.

None material.

9. Describe any new developments or effects on intangible products such as brand names, circulation lists, copyrights, franchises, licenses, patents, software, subscription lists and trade-marks.

Not applicable.

10. Report on any employee hirings, terminations or lay-offs with details of anticipated length of lay-offs.

Not applicable.

11. Report on any labour disputes and resolutions of those disputes if applicable.

Not applicable.

12. Describe and provide details of legal proceedings to which the Issuer became a party, including the name of the court or agency, the date instituted, the principal parties to the proceedings, the nature of the claim, the amount claimed, if any, if the proceedings are being contested, and the present status of the proceedings.

Not applicable.

13. Provide details of any indebtedness incurred or repaid by the Issuer together with the terms of such indebtedness.

Not applicable.

14. Provide details of any securities issued and options or warrants granted.

Security	Number Issued	Details of Issuance	Use of Proceeds <sup>(1)</sup>

(1) State aggregate proceeds and intended allocation of proceeds.

15. Provide details of any loans to or by Related Persons.

Not applicable.

16. Provide details of any changes in directors, officers or committee members.

Not applicable.

17. Discuss any trends which are likely to impact the Issuer including trends in the Issuer's market(s) or political/regulatory trends.

At this time, it remains unknown the true extent of the impact the COVID-19 pandemic may have on the Issuer as this will depend on future developments that are uncertain and cannot be predicted with confidence. While the extent of the impact is unknown, the Issuer's employees continue to work from home and continue to manage its Network in support of our partners.

Management is not aware of any other trends in the Issuer's markets, or political or regulatory trends, arising in November 2021 that could have a direct impact on the Issuer.

## Certificate of Compliance

The undersigned hereby certifies that:

1. The undersigned is a director and/or senior officer of the Issuer and has been duly authorized by a resolution of the board of directors of the Issuer to sign this Certificate of Compliance.
2. As of the date hereof there were / is no material information concerning the Issuer which has not been publicly disclosed.
3. The undersigned hereby certifies to the Exchange that the Issuer is in compliance with the requirements of applicable securities legislation (as such term is defined in National Instrument 14-101) and all Exchange Requirements (as defined in CNSX Policy 1).
4. All of the information in this Form 7 Monthly Progress Report is true.

Dated December 3, 2021

**Douglas P. Baker**

Name of Director or Senior Officer

*/s/ "Douglas P. Baker"*

Signature

**Chief Financial Officer**

Official Capacity

<b><i>Issuer Details</i></b> Name of Issuer	For Month Ended	Date of Report YY/MM/DD
<b>PUDO Inc.</b>	<b>November 30, 2021</b>	<b>21/12/03</b>
Issuer Address: <b>6600 Goreway Drive, Unit D</b>		
City/Province/Postal Code	Issuer Fax No.	Issuer Telephone No.
<b>Mississauga, ON, L4V 1S6</b>	<b>905-507-4177</b>	<b>844-300-8533</b>
Contact Name:	Contact Position:	Contact Telephone No.
<b>Douglas P. Baker</b>	<b>CFO</b>	<b>248-705-4530</b>
Contact Email Address	Web Site Address	
<b>doug.baker@pudopoint.com</b>	<b>www.pudopoint.com</b>	